CONTENTS

ACKNOWLEDGMENTS VII

INTRODUCTION. Wagers and Unexpected Outcomes 1

CHAPTER 1. Influenza: Virus and History 21

CHAPTER 2. The Forgotten Pandemic Remembered 42

CHAPTER 3. Breakthroughs 58

CHAPTER 4. Setbacks 74

CHAPTER 5. The Forecast Calls for Pandemics 93

CHAPTER 6. “Chance Favors the Prepared Mind” 110

CHAPTER 7. An Act of Will 128

CHAPTER 8. A Different Interpretation Emerges 145

CHAPTER 9. WHO Decides 158

CHAPTER 10. A Program Begins and Ends and an Epidemic Appears 174

CHAPTER 11. The Continuing Lessons of Influenza’s History 193

NOTES 207

BIBLIOGRAPHY 261

INDEX 279