

# Contents

---

<i>Preface</i>	ix
<i>Introduction</i>	xiii

## **PART ONE**

### **The Battle for Homestead**

1. Homestead and the American Republic in the Gilded Age	3
2. 6 July 1892: "A Carnival of Revenge"	12

## **PART TWO**

### **Captains of Steel, Captains of Culture**

3. The "Mechanical Habit of Mind"	47
Problems in Iron Production in the Mid 1800s	47
The Bessemer Process	52
4. Captains of Steel	57
Abram S. Hewitt and the Promise of the Open Hearth	61
Alexander Holley, Bessemer Engineering, and the Origins of Scientific Management	67

## **PART THREE**

### **Labor Reform in Pittsburgh, 1867–1881: From "Amalgamation" to the Brink of Collapse**

5. Indicting and Embracing the Civilization of the Nineteenth Century	81
6. Roots of Labor Reform and Machine Politics	92
7. Custom Confronts Capital: The Lockout of 1874–1875	102
8. Toward a Wider Amalgamation: The Knights of Labor	119
9. Mill Owners and Machine Politicians on the Offensive	134
10. Miners Amalgamate in "Late Afternoon"	147

**PART FOUR**  
**“Tried and Found Faithful”:**  
**Homestead Defies the Assault**

11.	Assaults on Labor	155
	The Homestead Glassworks and the Knights of Labor	161
	The Decision to Build a Steel Mill	165
	William Clark and the First Homestead Steelworkers	171
12.	The Homestead Strike of 1882	177
13.	“Defense, Not Defiance”: Defeat in the City and the State	193

**PART FIVE**  
**Labor in Greater Pittsburgh During the 1880s**

14.	A Tale of Two Cities: Pittsburgh and Homestead	205
15.	Republican Recruits: East Europeans in Homestead	215
16.	Andrew Carnegie: Robber Baron and Philanthropist	227
17.	The Homestead Lockout of 1889: The Making of a “Workers’ Republic”	240
18.	The Life and Times of “Beeswax” Taylor: Exemplary Paradoxes of American Labor	252

**PART SIX**  
**1892 and Beyond: Legacies of Homestead**

19.	Captains of Business, Captains of Politics	269
20.	1892: The Stakes for Labor	284
21.	Silenced Minorities	315
22.	Winners and Losers	329

<i>Appendices</i>	365
<i>Notes</i>	409
<i>Bibliography</i>	491
<i>Index</i>	535

Map of Pittsburgh      2  
 Illustrations follow p. 201